### Affordable Housing in Fairfax County: An Overview



### April 24, 2013

### **Mission**

To provide opportunities for Fairfax County residents to live in safe, affordable housing and to help develop, preserve and improve communities through fiscally responsible and open processes.

Mission of Fairfax County Redevelopment and Housing Authority

HCD is committed to creating and preserving affordable housing and caring, livable communities; serving the diverse needs of Fairfax County's residents through innovative programs, partnerships and effective stewardship; and fostering a respectful, supportive workplace.

> Mission of the Fairfax County Department of Housing and Community Development

### A <u>unique</u> relationship -

- HCD is a county agency responsible for the affordable housing programs and operations of the County
- HCD is also staff to the Fairfax County Redevelopment and Housing Authority (FCRHA)
- County Executive is Executive Director
- Unique in the Commonwealth

### > Synergy –

- FCRHA brings significant federal resources to the County
- FCRHA brings its powers under state law to lend, borrow, issue bonds, construct, develop and own property
- The County provides financial oversight, cash management, legal counsel, procurement, insurance, personnel, and other valuable assistance and services to the FCRHA. HCD has entered into an agreement for construction management services with DPWES.

#### Department of Housing and Community Development (HCD)

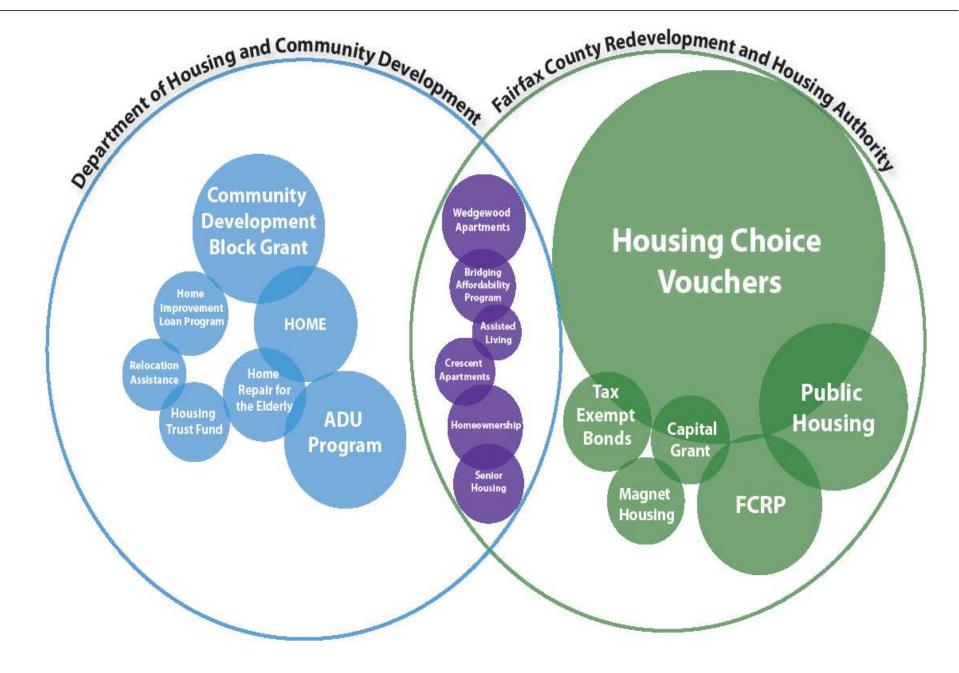
### **HCD** Facts

- HCD has 232 full time, merit positions
- Highly-skilled staff averaging II years of Fairfax County service
- Variety of skill levels to carry out operations, including: MBAs; architects; structural engineers; accountants; plumbers; carpenters; property managers; social service professionals
- All are county employees with county benefits and subject to county policies



### Together, HCD and the FCRHA provide-

- Rental assistance to over 8,000 people every year through the federal Housing Choice Voucher Program (Section 8) and special Veterans Administration vouchers
- Affordable rental housing to an additional 9,000 people, including seniors, in the Fairfax County Rental Program, Assisted Living and the federal Public Housing Program
- Financing, grants and technical support to non-profit partners
- Affordable housing preservation and production
- > Opportunities to individuals and families to **buy their first home**
- > Affordable rental housing, assisted living and in-home repairs to seniors
- Provide low-cost home improvement loans



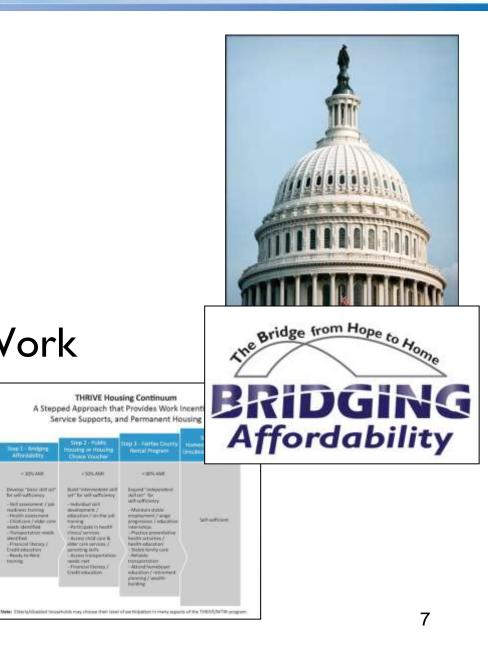
#### **Recent Developments at Housing**

CONTRACTOR OF

to approximate

Housing Blueprint Bridging Affordability ➢ PROGRESS Center >THRIVE/Moving to Work

➢ Sequestration



#### Affordable Housing Advisory Committee • Fairfax County Redevelopment and Housing Authority • Fairfax-Falls Church Community Partnership on Ending Homelessness • Fairfax-Falls Church Community Services Board • Disability Services Board

GOAL DRAFT HOUSING BLUEPRINT: AT A GLANCE - FY 2014 REV. 03-25-13			
To End Homelessness in Ten Years: 2,650 UNITS/OPPORTUNITIES NEEDED (FY 2014 is Year Five of the Ten-Year Plan)	To Provide Affordable Options to Special Needs Population	Meet the Affordable Housing Needs of Low-Income Working Families	To Increase Workforce Housing through Creative Partnerships and Public Policy
TENYEAR GOAL     2,650       Housed Through FY 2012     468       Anticipated to be housed through FY 2013     1%       Community Challenge     50       Total to be Housed Using FY 2013 Resources     2%       Remaining Total Goal     1,936       FY 2014 Homelessness Plan Goal     2%       Anticipated to be Housed by end of FY 2014 with existing resources     2%       FY 2014 Homelessness Plan Goal     2%       FY 2014 Gap     0       Remaining need; FY 2014     1,638       NEW OPPOR'TUNITIES FY 2014	<ul> <li>CSB: Draft FY 2014 CSB goal is 160 housing opportunities</li> <li>Other High Priorities</li> <li>Domestic Violence Victims</li> <li>Large Families/Extremely Low Incomes</li> <li>Seniors</li> <li>Persons with Physical Disabilities</li> </ul>	<ul> <li>The FCRHA's designation as a HUD Moving to Work agency will dramatically alter the way affordable housing is delivered in Fairfac County. Key to this it the creation of the THRIVE Housing Continuum, linking Bridging Affordability, Housing Choice Vouchera, Public Housing and the Fairfac County Rental Program.</li> <li>FY 2014, the FCRHA will likely re-open the Housing Choice Voucher waiting list, and Bridging Affordability will become the gateway into the Housing Continuum, serving the homeless and persons with disabilities.</li> <li>Working low-income families – who make an essential contribution to Fairfac County's economic vitality – continue to find affordable housing to be a critical challenge.</li> </ul>	About <u>50,000 net new housing units</u> affordable to households earning up to approximately 120 percent of AMI are needed based on projected job growth through 2030.
FCRHA Federal Resources – Turnover:         69           Other Turnover - CoC and Non-Profit         39	FCRHA Federal Resources - Turnover: 14 Serving CSB/eligible Clients and Persons with Physical/Sensory Disabilities - See also Homeless Goal	FCRHA – FCRP Turnover:     200       FCRHA Federal Resources – Turnover:     17	
New Resources Mondloch House I9 Continuum of Care Beds for Singles: I4 New Non-Profic Acquisitions 2 OPEH Faith-Based Commitments: 6 Community Challenge 32	FCRHA Units Converted to Accessibility       11         Hanley Shelter Units:       6         Other FCRHA Federal Resources:       8	Non-profit acquisitions/federal resources 5	Workforce policy units (estimate):     40       Affordable Dwelling Units (ADUs) (estimate):     100       Assistance to First-time Homebuyers     50       Residences at Government Center:     270
BRIDGING AFFORDABILITY PROG	RAM		
Year Three Funding: 77 new households 77 (31 singles; 46 families) \$3,224,000 (based on three years of subsidy) COUNTY FUNDING NEBDED	Year Three Funding : (20% of available funds) – 23 23 new households \$806,000 (based on three years of subsidy)	Bridging Affordability repositioned a Rental subsidy, capital acquisition, o	as gateway into THRIVE Housing Continuum: ther innovative approaches
New Blueprint 200-unit Acquisition/Preservation – 20% will serve homeless individuals and families with federal project based vouchers – (40 units; 20 singles, 20 families) –see Waiting List Goal	Rehabilitation of Lincolnia Senior Facility: (52 beds-assisted living/26 senior independent units) - financing plan in development – TBD Lewinsville Senior Housing: Public/Private Partnership in FY 2014	New Blueprint Project 200-unit Acquisition: (120 units) \$5,000,000 Residences at North Hill Park: In response to an unsolicited PFEA. consideration is being given to a multifamily development at the site as an alternative; however, the original pion is moving on a parallel track. Final decision on approach expected in FY14.	New Blueprint Project 200-unit Acquisition – 40 units
FY 2014 TARGET			
298 COMMUNITY INVESTMENT TO CLOS	62 E TOTAL CAD	342	500
	DE TOTAL DAF	Fairfax County's affordable rental housing gap is	45,000 homes still needed for the future workforce
1,638 housing opportunities needed for the homeless OTHER COUNTY EFFORTS IN CONC	ЕРТ	estimated to be over 28,000 units. 8,800 households remain on the FCRHA waiting lists	in Fairfax County
<ul> <li>Develop housing options to serve chronically homeless, consistent with 100,000 Homes initiative</li> <li>Apply for Family Unification and VASH vouchers</li> <li>Seek private funding to serve homeless veterans</li> <li>Identify opportunities to expand housing and services for most vulnerable homeless</li> <li>Develop new resources in lieu of homelessness foundation</li> </ul>	<ul> <li>Identify county surplus land for special needs housing</li> <li>Apply for Money Follows the Person vouchers</li> <li>Develop units under Independent Living Zoning Ordinance language</li> <li>Develop group homes serving persons with multiple disabilities; innovative design to accommodate co-location</li> <li>Ensure a diverse range of senior housing options</li> </ul>	<ul> <li>Tax exemption for developers providing housing affordable to extremely low-income households</li> <li>Proffers from private developers</li> </ul>	<ul> <li>Tysons redevelopment and Wiehle Avenue</li> <li>Contributions by non-residential developers – adoption and implementation of countywide policy</li> <li>Expansion of Crescent Apartments</li> </ul>
CROSS-CUTTING INITIATIVES - FY 2014 AND BEYOND			

Implementation of FCRHA Moving to Work Designation

Integrate Services Blueprint with Housing Blueprint

Explore the use of "sponsor based" vouchers to serve the homeless and persons with special needs

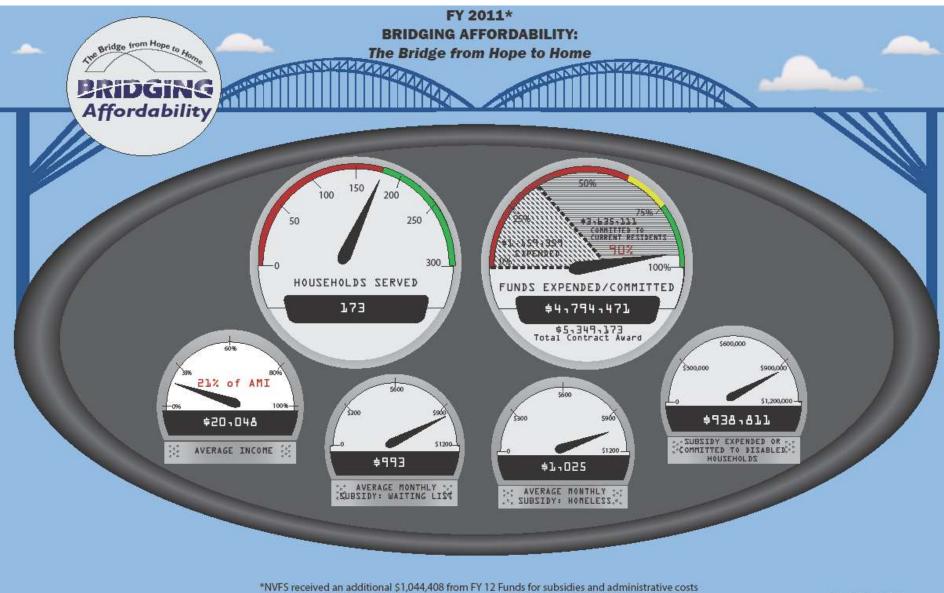
Explore the use of commercial and industrial land for affordable housing development

Develop Zoning Ordinance amendment to facilitate affordable studio development countywide

C Identify 5 to 10 county-owned parcels for the development of affordable housing countywide, through public-private partnerships

Explore re-use of Northern Virginia Training Center site

Expanding resources for affordable housing



5-13-13

"...helping you have a place to call home."

# **PROGRESS** Center

- Focus on resident selfsufficiency, crisis intervention and service coordination
- Staffed by highly-skilled team with cross-cutting skills
- Goal is to make people successful in housing



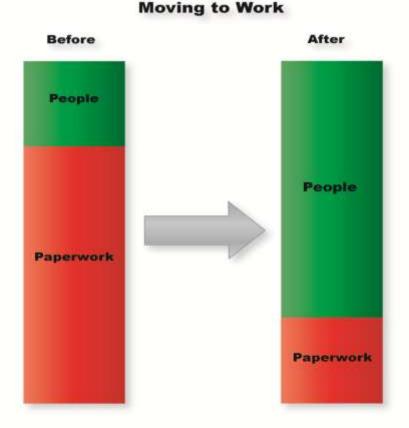
## The FCRHA and THRIVE

- The FCRHA's residents need to do more than survive; they should <u>THRIVE</u> – that is the goal of the FCRHA.
- The FCRHA's THRIVE initiative aims to help residents have:
  - An affordable, attractive home
  - Access to supportive services; and
  - An opportunity to become more self-sufficient



# THRIVE and "Moving to Work"

- HUD allows housing authorities like the FCRHA to apply to become Moving to Work (MTW) agencies
- MTW is an important part of THRIVE
  - Would reduce paperwork
  - Free up staff to help residents access services they need to move toward self-sufficiency



# MTW: What do I need to know?

- FCRHA awarded MTW
   designation in
   December 2012
   after competion
- Elite designation given to only 38 agencies nationwide



### MTW: A Few Questions...

#### • Will I have to move?

There will be no immediate change to your housing status.
 Over time, as you become more self-sufficient and your income rises, you may need to move to another housing program, or to market housing – you may even choose homeownership.

#### • Will I be required to work?

 Adult residents who can work will need to be working toward self-sufficiency – employment, school, job training

#### • What if I am elderly or have a disability?

 You will be able to have the advantages of MTW – less paperwork, enhanced access to services – without the selfsufficiency requirement

### MTW: What are the benefits?

- Less paperwork: Most families would need to recertify every two years. Elderly and disabled families on a fixed income will only need to recertify every three years.
- Saving for the future: Residents may be able to build a savings "nest egg" to help with selfsufficiency goals (homeownership, education, etc.).



## MTW: What are the benefits?

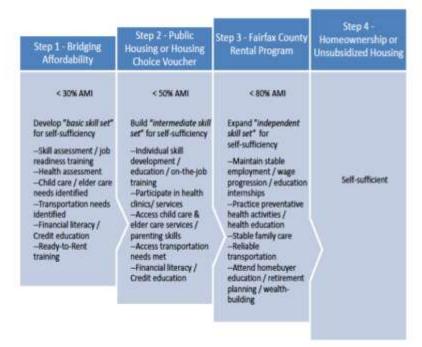
- More opportunity: Increased access to self-sufficiency services

   job training, education, language skills
- **Support:** Persons with health problems and disabilities can be connected to services
- New relationship: Housing Services Specialists will be able to focus more on residents' needs



## MTW: What are the benefits?

 Self-sufficiency: We would work with residents to move from depending on the government to become self-sufficient – in every aspect of their family's life. Our goal is to help residents gain skills, increase their income and move through our housing programs to self-sufficiency.



#### **THRIVE Housing Continuum**

A Stepped Approach that Provides Work Incentives, Service Supports, and Permanent Housing

# A Closing Thought

"Moving to Work is a **great opportunity** for people in the FCRHA's Public Housing and Housing Choice Voucher programs – people like me – to have the housing and services we need to build a better tomorrow for our families."

- Paulette Whiteside, Resident

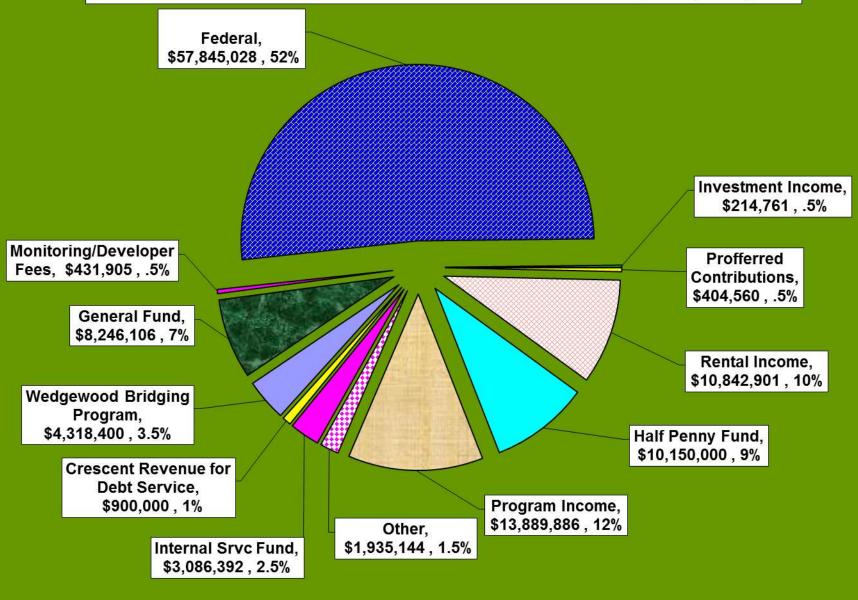
### PROPOSED FAIRFAX COUNTY REDEVELOPMENT AND HOUSING AUTHORITY (FCRHA) FISCAL YEAR 2014 OPERATING AND CAPITAL BUDGET



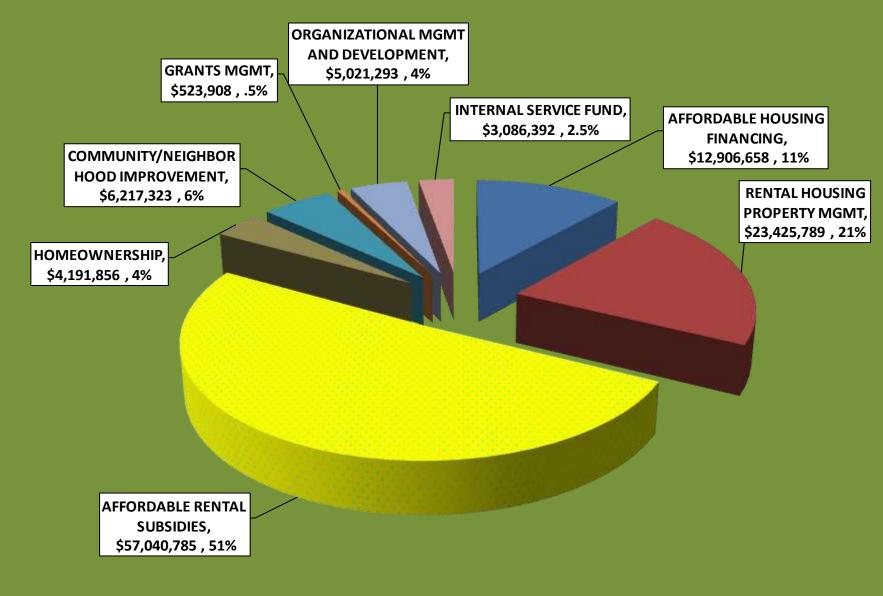
Fairfax County is committed to a policy of nondiscrimination in all County programs, services and activities and will provide reasonable accommodations upon request. Please call 703-246-5101 or TTY 703-385-3578. Please allow seven working days in advance of the event in order to make arrangements.



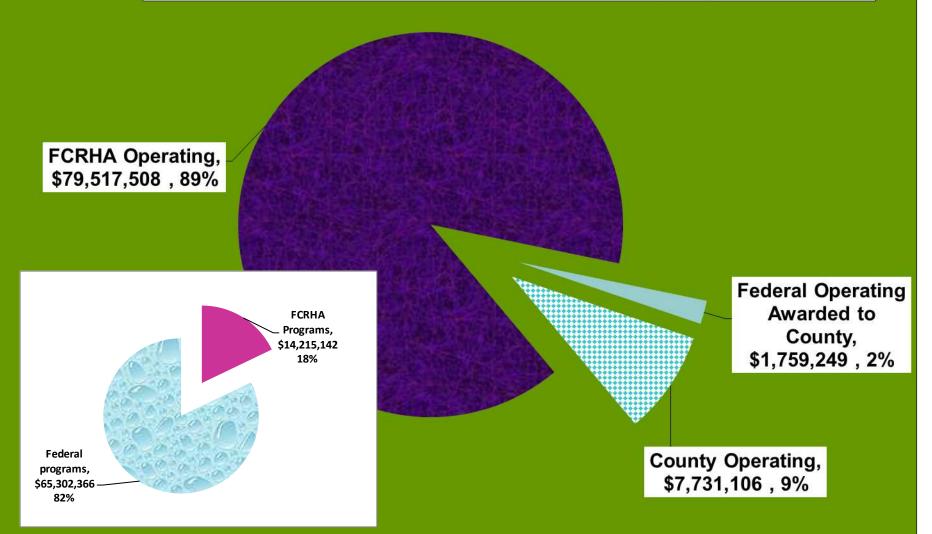
#### FY 2014 PROPOSED REVENUE BUDGET = \$112,265,083

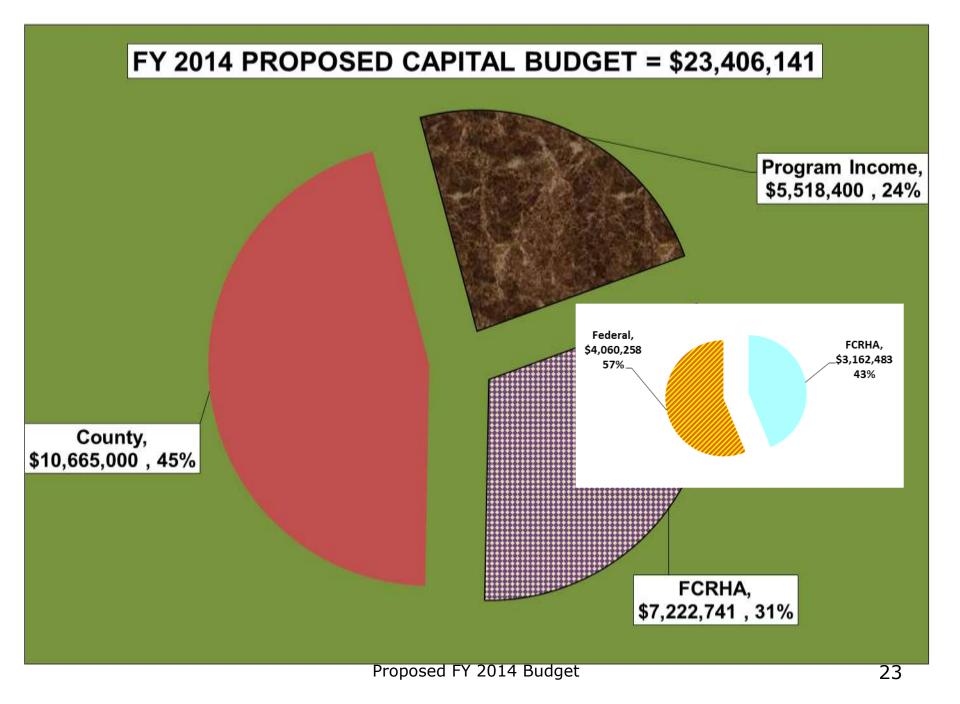


#### FY 2014 PROPOSED BUDGET EXPENDITURES BY PROGRAM AREA = \$112,414,004

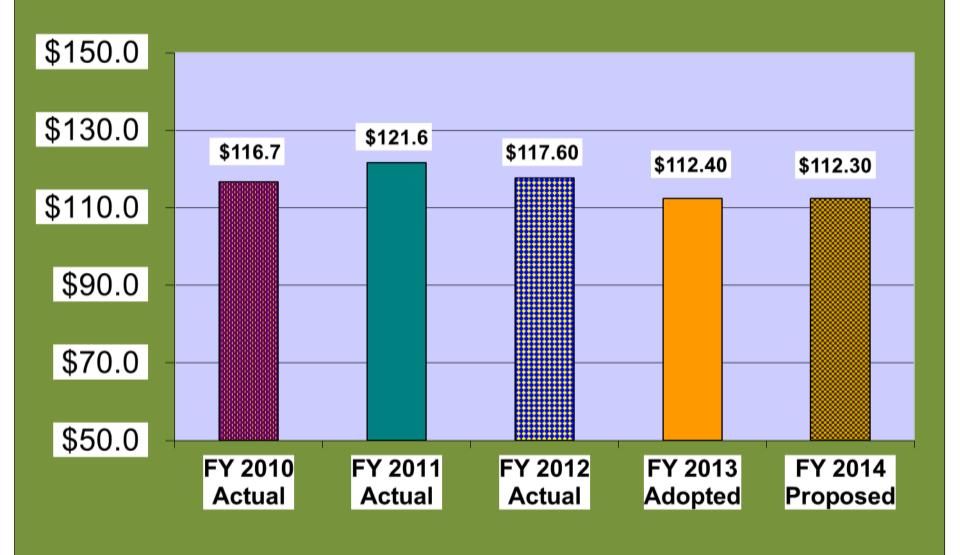


#### FY 2014 PROPOSED OPERATING EXPENDITURE BUDGET FOR PROGRAMS AND SERVICES = \$89,007,863

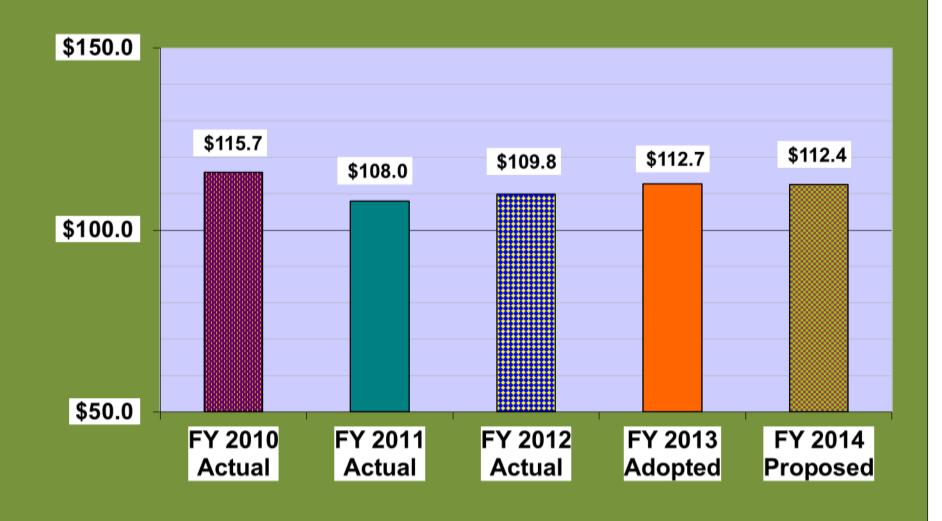




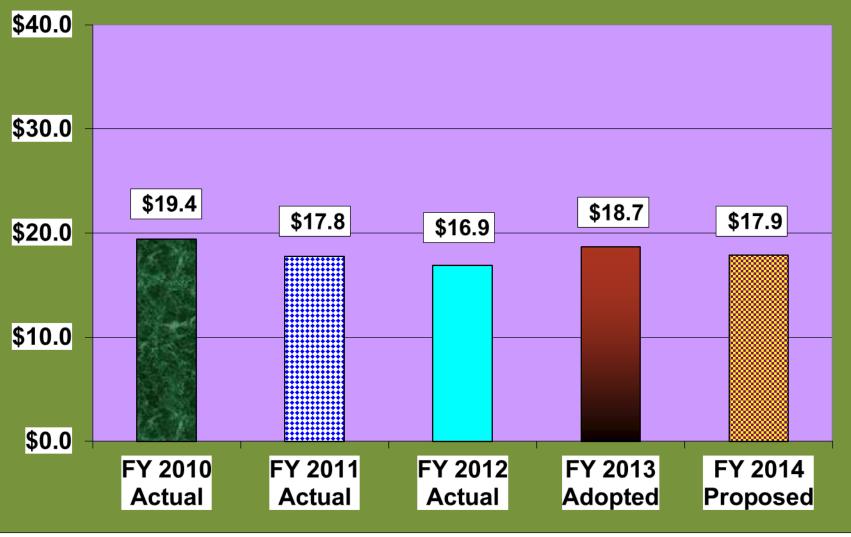
#### FIVE YEAR REVENUE COMPARISON



### FIVE YEAR EXPENDITURE ANALYSIS



#### FIVE YEAR COUNTY CONTRIBUTION COMPARISON (OPERATING AND CAPITAL)



Dollars in millions